



Federation of Indian Chambers of Commerce and Industry

Membership Certificate

This is to certify that **Swami Vivekanand Subharti University** is an esteemed **Associate** member of the **Federation of Indian Chambers of Commerce and Industry** (FICCI), bearing Membership No. AM-3904. This certificate shall be valid up to 31/03/2026.

A handwritten signature in black ink, appearing to read 'V. Pandit', is positioned above the printed name.

VIVEK PANDIT

Assistant Secretary General

Authorised Signatory
(01/04/2025 - 31/03/2026)



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